#### I. Description of Operations Financed:

Professional Development Education prepares career officers for more demanding assignments, particularly command and staff positions. It is concerned with broad professional goals in subjects such as military science, engineering and management. Students attend either a Service school or a civilian institution. The Naval War College includes the Department's senior and intermediate colleges and is organized into three academic departments: Strategy and Policy, National Security Decision Making, and Joint Operations. In addition, the college houses the Center for Wargaming and the Strategic Studies Group, offers correspondence courses, and provides resident education for foreign naval officers. The Naval Postgraduate School (NPS) is an accredited institution offering graduate degree programs with specific defense emphasis, particularly in science, engineering and technical areas. It also maintains a graduate level research program that responds to the research needs of the Navy. The Naval Justice School provides professional training in the areas of military justice procedures, legal administration and clerkship, evidence, international law, and open and closed microphone reporting. The Senior Enlisted Academy provides professional military training to senior enlisted personnel (E8 and E9) from all ratings and warfare communities to better fulfill their leadership and management responsibilities. Funding supports printing, supplies and guest lecturers. The Civilian Institution Program finances the tuition of personnel attending courses at non-military colleges and universities on a full-time, fully funded basis. Officer Short Courses costs include tuition, travel and per diem, fees and books.

#### II. Force Structure Summary:

This sub-activity group supports the Naval Postgraduate School, Naval War College, Naval Justice School, Senior Enlisted Academy, and Officer Short Courses. The latter category includes the NATO Defense College, Executive Training and Management, Foreign War Colleges, Chaplain and Flag training, the Foreign Services Institute, and the PCO/XO course.

### III. Financial Summary (\$ in Thousands): A. Sub-Activity Group Total

FY 2004

	FY 2003	Budget		Current	FY 2005
	<u>Actuals</u>	<u>Request</u>	<u>Appropriation</u>	<u>Estimate</u>	<b>Estimate</b>
	109,684	113,134	120,230	110,127	116,770
B. Reconciliation Summary					
			Change		Change
			FY 2004/2004		FY 2004/2005
Baseline Funding			113,134		110,127

	FY 2004/2004	FY 2004/2005
Baseline Funding	113,134	110,127
Congressional Adjustments - Distributed	0	0
Congressional Adjustments - Undistributed	0	0
Adjustments to Meet Congressional Intent	8,300	0
Congressional Adjustments - General Provisions	-1,204	0
Subtotal Appropriation Amount	120,230	0
Emergency Supplemental Carryover	0	0
Program Changes (Current Year to Current Year)	6,249	0
Subtotal Baseline Funding	126,479	0
Reprogrammings	-16,352	0
Price Change	0	2,205
Functional Transfers	0	0
Program Changes	0	4,438
Normalized Current Estimate	110,127	0
Current Estimate	0	116,770

#### C. Reconciliation of Increases and Decreases

C.	Reconcination of increases and Decreases		
1.	FY 2004 President Budget Request.		113,134
2.	Adjustment to meet Congressional Intent.		8,300
	a) Naval Post Graduate Institute for Svce to America	4,300	
	b) Center for Defense Technology & Education	4,000	
3.	Congressional Adjustment (General Provision).		-1,204
	a) Sec. 8101: Reduce IT Development Cost Growth	-279	
	b) Sec. 8094: Management Improvements	-356	
	c) Sec. 8126: Economic Assumptions	-569	
4.	FY 2004 Appropriated Amount.		120,230
5.	Program Decreases FY 2004 (Functional Transfers).		-1,259
	a) Transfer of funding to Commander, Atlantic Fleet (1C6C) for management of the Information Professionals Community program	-1,259	
6.	Program Increases FY 2004 (Technical Adjustments).		4,755
	a) Programs previously budgeted in Base Operations, but determined not to fit the definition of the functional areas of the Base Operations model, are realigned to the appropriate mission budget line. Programs realigned to Professional Development Education include personnel and funding for facility engineering, information technology and administrative support.	4,755	
7.	Program Increases FY 2004 (Emergent Requirements).		2,753
	a) Funding required for core mission requirements at the Naval Postgraduate School and the Naval War College including support for Joint Professional Military Education (JPME) delivery and accreditation, research, analysis and contractual wargaming functions.	2,753	
8.	Baseline Funding (subtotal).		126,479
9.	Reprogramming (Requiring 1415 Actions) Decreases.		-16,352
	a) Reflects the realignment of funding from the Department of Navy to the Department of Defense, by Congressional direction, to align the Joint Forces Staff College under the National Defense University in accordance with Public Law 107-107, Section 527 of the FY2002 National Defense Authorization Act.	-16,352	
10	. Revised FY 2004 Current Estimate.		110,127
11	. Normalized Current Estimate for FY 2004.		110,127
12	. FY 2005 Price Change.		2,205
13	. Program Growth in FY 2005.		4,719

	Exhibit of 5		
a)	Funds the Department of Defense Information Operations Center of Excellence at the Naval Postgraduate School and the Center for Executive Education/Flag University to provide core speciality programs, short courses for executive and professional development, curricula conferences, and joint doctrine development. Funding reflects equipment, supplies and contractual efforts required to support executive and military education.	1,863	
b)	Funding required for core mission requirements at the Naval Postgraduate School and Naval War College including funding to support Joint Professional Military Education I (JPME) delivery and accreditation, research, analysis and contractual war-gaming functions.	1,498	
c)	Increased funds for contractual efforts supporting the reengineering of Navy curricula instructional hours to enhance Sr. Enlisted and Officer training.	1,358	
14. Pr	rogram Decrease in FY 2005.		-281
a)	One less workday in FY 2005.	-281	
15. FY	Y 2005 Budget Request.		116,770

#### IV. Performance Criteria and Evaluation Summary:

	FY 2003 Estimate		FY 2	FY 2004 Estimate		FY 2005 Estimate			
Naval War College	Input	<u>Output</u>	Work <u>Load</u>	Input	Output	Work Load	Input	Output	Work <u>Load</u>
Active Reserve	209 19	205 18	194 20	221 9	221 9	208 9	211 19	211 19	198 18
Other Total	342 570	338 561	259 473	361 591	361 591	272 489	365 595	335 565	2939 509
Naval Justice School Active	2623	2615	132	2601	2601	131	2601	2601	131
Reserve Other	384 564	384 556	6 25	384 564	384 556	6 25	384 564	384 556	6 25
Total	3571	3555	163	3549	3541	162	3549	3541	162
Naval Postgraduate School									
Active	362	339	597	365	370	609	362	339	597
Reserve Other	0 512	0 435	0 759	0 622	0 365	0 923	0 512	0 435	0 759
Total	874	774	1356	987	735	1532	874	774	1356
	FY 20	03 Estima		<u>FY 2</u>	004 Estir		FY 20	05 Estima	
	Input	Output	Work Load	Input	Output	Work Load	Input	Output	Work Load
Law Education Pgm 1/2/	7	8	21	7	9	20	7	7	22
$\frac{\text{Civilian Institutions}}{1/}$	103	78	123	110	89	119	112	78	120
Officer Short Courses Active	790	789	60	946	950	62	1029	1023	69
Senior Enlisted Academy Active	226 20	217 21	40	250 20	250 20	43 4	250 20	250 20	43
Reserve Other	19	20	3	35	35	6	35	35	4 6
Total	265	258	47	305	305	53	305	305	53

Graduate Education Participants	FY 2003	FY 2004	FY 2005
Graduate Education Voucher	<u>Estimate</u>	<u>Estimate</u>	<u>Estimate</u>
Active	318	340	340

<sup>1/</sup> Non-resident programs; generate training load, not workload2/ Law Education is a subset of Civilian Education

	FY 2003	FY 2004	FY 2005
Resident Executive Business Courses Cycles	34	27	30
Estimated # of Participants per Cycle	18	18	18
Estimated # of Participants	612	486	540
Estimated Cost per cycle (\$000) Current Estimated Cost (\$000)	127 4,222	127 3,462	127 3,874

Training workload, in conjunction with other applicable considerations, is the major determinant of the resources (manpower, funds, material and facilities) required to conduct training. It, rather than training load, is appropriately used in considering the allocation of resources to a training activity. The workload/resource relationship is not a simple one, but depends upon the nature of training and training support involved. For example, Professional Development Education requires a great deal of support manpower for formal classroom training and to reflects accreditation considerations.

#### V. Personnel Summary:

End Strength	FY 2003 ES	FY 2004 ES	Change FY 2004 to FY 2005	FY 2005 ES
Direct Hire, U.S.	696	691	0	691
Direct Hire, Foreign National	0	3	0	3
TOTAL CIVPERS	696	694	0	694
Active Military				
Officers	1,339	1,374	-1	1,373
Enlisted	221	252	0	252
Reservists on Full-Time Active Duty				
Officers	3	3	0	3
Enlisted	3	3	0	3
TOTAL MILPERS	1,566	1,632	-1	1,631

#### V. Personnel Summary (continued):

Workyears	FY 2003 WY	FY 2004 WY	Change FY 2004 to FY 2005	FY 2005 WY
Direct Hire, U.S.	622	665	0	665
Direct Hire, Foreign National	3	3	0	3
TOTAL CIVPERS	625	668	0	668
Active Military				
Officers	1,369	1,356	17	1,373
Enlisted	227	236	16	252
Reservists on Full-Time Active Duty				
Officers	3	3	0	3
Enlisted	3	3	0	3
TOTAL MILPERS	1,602	1,598	33	1,631

#### VI. Summary of Price and Program Growth (OP-32):

	FY-03 Program Total	FY-04 Price Growth	FY-04 Program Growth	FY-04 Program Total	FY-05 Price Growth	FY-05 Program Growth	FY-05 Program Total
3B3K							
01 Civilian Personnel Compensation							
0101 Exec Gen & Spec Schedules	61,548	2,708	3,582	67,838	1,480	-372	68,946
0103 Wage Board	1,978	94	-141	1,931	25	93	2,049
0104 Foreign Nat'l Direct Hire (FNDH)	344	17	71	432	10	-2	440
0107 Civ Voluntary Separation & Incentive Pay	38	0	-38	0	0	0	0
TOTAL 01 Civilian Personnel Compensation	63,908	2,819	3,474	70,201	1,515	-281	71,435
03 Travel							
0308 Travel of Persons	2,584	33	42	2,659	37	1	2,697
TOTAL 03 Travel	2,584	33	42	2,659	37	1	2,697
04 WCF Supplies & Materials Purchases							
0416 GSA Managed Supplies and Materials	19	0	0	19	0	0	19
TOTAL 04 WCF Supplies & Materials Purchases	19	0	0	19	0	0	19
06 Other WCF Purchases (Excl Transportation)							
0614 Spawar Systems Center	246	4	0	250	4	0	254
0633 Defense Publication & Printing Service	1,370	-27	-170	1,173	38	0	1,211
TOTAL 06 Other WCF Purchases (Excl Transportation)	1,616	-23	-170	1,423	42	0	1,465
07 Transportation							
0771 Commercial Transportation	367	5	-63	309	5	0	314
TOTAL 07 Transportation	367	5	-63	309	5	0	314

#### VI. Summary of Price and Program Growth (OP-32):

	FY-03 Program	FY-04 Price	FY-04 Program	FY-04 Program	FY-05 Price	FY-05 Program	FY-05 Program
	Total	Growth	Growth	Total	Growth	Growth	Total
09 OTHER PURCHASES							
0914 Purchased Communications (Non WCF)	630	8	-3	635	9	0	644
0915 Rents	770	10	-159	621	8	0	629
0917 Postal Services (USPS)	108	1	0	109	2	0	111
0920 Supplies & Materials (Non WCF)	2,692	35	-544	2,183	31	251	2,465
0922 Equip Maintenance by Contract	263	3	-10	256	4	102	362
0925 Equipment Purchases	8,416	109	-6,458	2,067	29	771	2,867
0932 Mgt & Prof Support Services	4,222	55	-815	3,462	48	364	3,874
0987 Other Intragovernmental Purchases	1,410	19	-35	1,394	20	0	1,414
0989 Other Contracts	18,926	341	1,720	20,987	402	3,230	24,619
0998 Other Costs	3,753	49	0	3,802	53	0	3,855
TOTAL 09 OTHER PURCHASES	41,190	630	-6,304	35,516	606	4,718	40,840
Total 3B3K Professional Development Education	109,684	3,464	-3,021	110,127	2,205	4,438	116,770